### PROJECT FRAME

2150



### projectframe.how

#### Investor Profile: 2150 Expert: Peter Hirsch – Head of Sustainability Last edited: 08/08/23

Overview	Impact Goals & Process Overview	Pre-Investment Spotlight	Portfolio Stewardship/Exit Spotlight	Impact & Lessons	Case Study
	Overview of impact goals, incl. metrics used/ where impact assessment fits into investment workflow	Deep dive on pre-investment incl. what, when, & how assessment occurs to make investment.	portfolio companies, incl.	Lessons learned, impact realized, and resources.	Actual/ anonymized assessment exemplifying process.

Overview

Impact Goals & Pre-Investment Process Overview Spotlight

**Dashboard: Funds** 

Portfolio Stewardship/ Impact & Exit Spotlight Lessons Case Study

## 2150

#### AUM # Fund Name Date Date Stage Design How Design Co's Final **Characteristics Serves Impact** Fund (eg, fund/service Close Goals Inv. structure and/or (eg, how fund Made types of capital structure/service provided) actively foster impact) 2150 Urban Tech Q3 2021 2021 €268m 15 Seed -Equity Article 9 Fund under Sustainability Series B 10 years (+ SFDR, where all Fund I extension) investments must have demonstrable impact

2150

### Dashboard

#### **Overview**

PROJECT

FRAME

- **Investment type(s) / asset class(es)**: Venture Capital ٠
- Stage served: Seed Series B ٠
- Geography served: Global ٠
- Sector: Urban Tech •
- Sub-sectors: Buildings, Industry, Energy, Transport, Carbon ٠ Management, Climate Resilience, Biodiversity
- **Organization type:** For-profit ٠
- Relationship with the companies/ technologies being ٠ assessed: Conduct assessments as part of diligence process for investments
- Impact assessment capacity: Dedicated team & external • evaluation
- **\$ AUM / %tied to impact:** EUR 268m, 100% ٠
- Strategies to steer towards impact after investment: Impact • modelling and targets, GHG inventory and net-zero planning, ESG planning, bespoke engagement for sustainability credence

#### Methodology

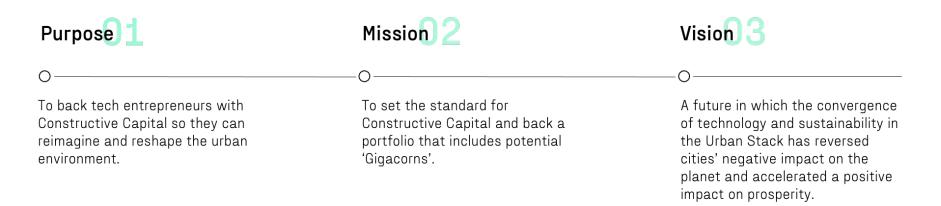
- Which existing methodologies align with yours? Influenced by EU Taxonomy on Sustainable Activities; MDB Paris Alignment methodology (ex. EBRD); SFDR Article 9 requirements; TCFD; Project Frame
- Time horizon of assessment: goal: 10 years; minimum 2030 •
- How interdependent technologies are considered in ٠ analysis: Case-by-case
- Fractionalize share of impact as an investor? Track full • portfolio and ownership adjusted performance
- Metrics tracked: Common GHG reduction or removal, As • Appropriate – energy, water, pollution and/or material savinas
- How realized impact is/will be tracked: Regular board • reporting and annual impact reporting
- Alignment with Frame's values and principles? Yes •
- How often (if at all) is reporting audited? Positive impact • figures not audited, GHG inventories developed in line with GHG Protocol through Normative (third party)
- Do you tie remuneration to impact? No ٠
- Other assessment or investment decision-making • characteristics you're proud of: Link impact modeling to company revenue and financial growth projections 3

Mission

Impact Goals & Pre-Investment Process Overview Spotlight Portfolio Stewardship/ Impact & Exit Spotlight Lessons Case Study

## 2150

At 2150, our objective is to find the game-changers and sustainable investments that will enable a future where technology and innovation in the Urban Stack reverse cities' negative impacts on the planet and promote sustainability and prosperity.



Overview	Impact Goals & Process Overview	Pre-Investment Spotlight	Portfolio Stewardship/ Exit Spotlight	Impact & Lessons	Case Study
Why Cit	ies?				215

Today

	70% GHGs	
	<u>PCC</u>	
Γ,		

### The Future: 2020 - 2050 55% 24%

Population in cities

0

75% Final Energy  $\mathcal{V}$ Guneralp et al.

Risks

PROJECT FRAME

50%

urban population exposed to extreme heat risk in 2050

major cities may exhaust their 1/3 current water resources by 2050

49%

1.5%

2150

▶68%

Portfolio Stewardship/ Impact & Exit Spotlight Lessons Case Study

2150

### **Barriers**

2150 seeks to address barriers to investment through careful consideration of companies' impact opportunities

#### Policy

- Certifications and testing for new solutions, often regionally specific
- Legacy policy incentives for unsustainable solutions

#### **Technology Risk**

- New sustainable solutions not demonstrated at mass production scale
- Translation of pilot facilities into industrial scale
   production

#### **Capital Requirements**

- Less proven tech can require large liquidity demands in balance sheets
- Affects the scale of funding rounds

#### **Balancing Time-Value of Impact**

- "Carbon now vs. carbon later"
- At a portfolio level need to consider ability to address immediate needs (e.g. mitigation) and longer term strategies

Overview	Impact Goals & Process Overview	Pre-Investment Spotlight	Portfolio Stewardship/ Exit Spotlight	Impact & Lessons	Case Study	
Logic M	odel				2150	)
Inputs	Activitie	s Dutp	outs Du	tcomes	Impacts	
Our resources provided	The actions we ta	ke The change w	ve want to see Measu	rable benefits	The long-term goals to achie	eve
<ul> <li>2150 'constructive capital' in transformational companies</li> <li>Expertise to support company growth and sustainability ambitions</li> <li>2150 networks and connection</li> </ul>	Financing companies' gr Support improved govern Build companies' efficac monitoring and using sustainability insights Connect companies to va chain partners, custome investors	y in Industry and beh to sustainable tech y in Industry and beh to sustainable pa Increased invest alue sustainable activ	Innologies and Urban Stack Inavioural shifts aradigms Wit colloce reduces Litres of wat Mit air polluti Imment in Vities Social bettern Number of polloce	uced; s aved or re-used; er re-used/saved; on reduced; land saved, restored ;	2150 Impact Principles Climate change mitigation Climate change adaptation More circular economic syste Ecosystem services conservation & growth Improved social resilience & balance Economic betterment & grow	vth

## 2150

## **Organizational/Relationship Structures**

2150 has 2 staff members dedicated full time to sustainability and impact assessment.

Capacity	Scope of Work	Resources	Governance	Impact Alignment
<b>Sustainability</b> Team (2 FTE)	<ul> <li>Investment sustainability DD &amp; impact modelling</li> <li>Portfolio sustainability engagement</li> <li>Impact reporting</li> </ul>	<ul> <li>Company data</li> <li>Professional databases</li> <li>External technical experts</li> </ul>	<ul> <li>Veto power, not on investment committee</li> <li>Weekly sustainability investment review</li> </ul>	<ul> <li>Ensure all investments meet 2150 and regulatory standards</li> </ul>
Investment Team (6 FTE & 4 Partners)	<ul> <li>Coordinate investment process</li> <li>Advocate for impact on boards</li> </ul>	• Fund 1	<ul><li>Investment committee</li><li>Sit on boards</li></ul>	<ul> <li>Ensure companies remain focused on impact</li> </ul>
<b>Research</b> Team (1 FTE)	<ul> <li>Develop deep dive insights to affirm impact</li> </ul>	<ul><li> Professional databases</li><li> External experts</li></ul>	<ul> <li>Manage research priorities</li> </ul>	<ul> <li>Ensure targeted investment approach</li> </ul>
PROJECT FRAME				8

2021

Impact Goals & **Pre-Investment Process Overview** Spotlight

Portfolio Stewardship/ Impact & Exit Spotlight Lessons

Case Study

### **Investment Vehicles**

## 2150



ENABLE

Portfolio Stewardship/ Impact & Exit Spotlight Lessons

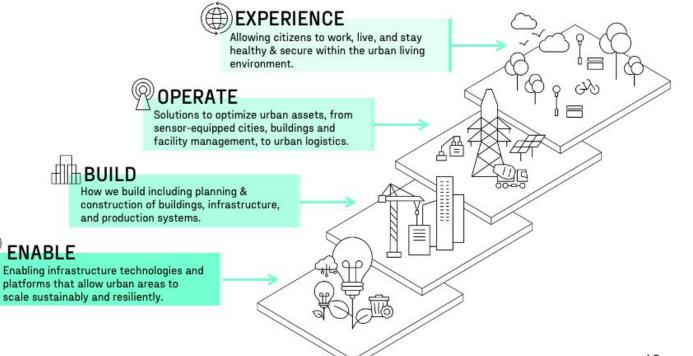
Case Study

### **Investment Themes**

## 2150

#### <u>Urban Stack</u>

We view cities and urban technologies through the lens of the 'Urban Stack', representing four interconnected and interdependent layers of an urban environment in which we invest.



Portfolio Stewardship/ Exit Spotlight Impact & Case Study Lessons

### **Minimum Investment Criteria**

## 2150

We use three minimum criteria, instead of a quantitative impact threshold, to assess whether companies can be considered for investment

#### <sup>01</sup> Align with the Paris Agreement (including SFDR)

Companies must support a low-carbon pathway in its relevant sector and enhance or preserve resilience to climate change

#### 02 Support the Objectives of the EU Taxonomy

Companies must substantially contribute to an EU environmental objective (e.g. mitigation, adaptation, biodiversity)

#### 03 Be Free of Fossil Fuel Revenues

Companies cannot derive any revenues from the extraction, refinement, transport, sale or trade of fossil fuels or high emissions electricity. However, companies may rely on raw materials from fossil fuels.

#### PROJECT FRAME

#### **Paris Alignment**

- A Does the company support a low-carbon pathway for the relevant sector?
- B Does the company and its product risk carbon lock-in?
- **C** Does the company or its activities undermine climate resilience in the context in which it operates?

### Pre-investment Assessment Components 2150

We use the <u>2150 Impact Framework</u> to commonly evaluate the impacts and sustainability of our investments.

- Paris Agreement & SFDR minimum investment thresholds; direct contribution or enabling
- 2 Mission & Impact Model alignment w/ impact principles; positive impact model
- **3 Company** evaluate business model and growth plan; team composition
- **4 Policy** consider company's readiness for SFDR, CSRD, TCFD & ESG standards
- **5 Deal Structure** term sheet expectations; co-investor evaluation



## 2150

#### Regulatory

Impact Goals

Article 9 - Substantial <u>Contribution</u>

- Climate Mitigation
- Climate Adaptation
- Biodiversity

PROJECT FRAME

- Circular Economy
- Water Management
- Pollution Prevention

DNSH & Minimum Safeguards

	Strategic – 2150 Impact Principles						
Primary		Climate Action – Mitigation & Adaptation	Companies that materially reduce or remove urban GHG emissions while preventing carbon lock-in, and increase adaptation of systems to climate change.				
	Rec.	Resource Efficiency & Envir. Protection	Companies that reduce resource waste, support circular economy, promote sustainable water use / protection, reduce pollution, protect and enhance biodiversity.				
Co-Benefits		Social Resilience & Balance	Companies that enable healthy, safe, liveable cities with healthy socio-economic balance, incl. increased access to economic opportunities.				
	Ê €	Profit & Purpose	Companies that deliver exponential impact and productivity outcomes as co-benefits beyond immediate impacts of operations.				

Impact &

Lessons

## 2150 Approach

## 2150



#### **Deep Dive Research**

- Identify urban sustainability challenges and sources of emissions
- Analyse sustainable pathways to address challenges and support the goals of the Paris Agreement including solutions
- Identify entry points for early-stage venture capital to support adoption of sustainable solutions



#### Investment

• Consider additionality: How does 2150's capital or involvement uniquely advance the impact and interests of a company?



#### **Ecosystem Value-Add**

- Work closely with portfolio companies to build impact insights and best sustainability practices into their operations
- Develop networks of practice between 2150's strategic LPs, portfolio companies and wider urban sustainability expert community

PROJECT FRAME Impact Goals & Pre-Investment Process Overview Spotlight Portfolio Stewardship/ Exit Spotlight

Impact & ( Lessons

**Case Study** 

2150

### **Deep Dive Research**

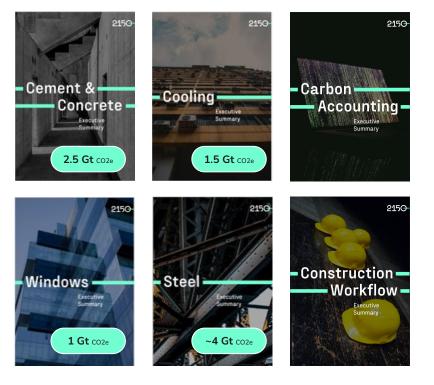
Identify urban sustainability challenges

Understand sources of impact

Map sustainable development pathway including early stage technologies

Consider entry point for venture capital

Identify exciting companies in the sector



Overview

Impact Goals & Pre-Investment Process Overview Spotlight Portfolio Stewardship/ Exit Spotlight Impact & C Lessons

Case Study

# 2150

### **Overall Workflow**

#### 2150 Urban Tech Sustainability Fund I

Pre-Investment					Portfolio Company Stewardship	Exit
To find solutions, we identify urban sustainability challenges & sources of emissions and where early-stage venture capital can best support adoption of sustainable solutions			?	Enhance companies' sustainability performance & insights including impact KPIs	Strive to find like- minded acquires to ensure long-lasting impact after exit	
Solution			Term sheet	et Closing Monit	Monitoring	Approach to carried interest
screening & seeking	founders	diligence / initial review	nitial diligence		Reporting	Strategies to support long term impact
					Engaging	
Screen for knockout criteriaScreen for impact, mission, & founder alignmentImpact quantifiedImpact scored• Impact scored • Companies commit to strategically embed sustainability commitments, including monitoring, net zero targets, and climate risk into their operations						
PROJEC	$\top$					
FRAM	E					

Impact & Lessons

Case Study

### **Impact Method Fundamentals**

# 2150

#### **GHG** Impact

We conduct both <u>Planned & Potential Impact</u>, applying <u>Frame's methodology</u>:

- **Potential** (Research) use deep dive research to validate scale of challenge in terms of impact
- **Planned** (Investment) develop projections to at least 2030, 10 years preferably, based on unit level impacts modelled against baseline

#### Impacts beyond GHG

- **Company** develop bespoke metrics relating to individual company operations
- **Portfolio** seek to collect information on energy, material, water and pollution savings when available

#### **Frame Definitions**

#### <u>Planned Impact</u>

Assessing impact based on what the company deploying the solution intends to achieve based on a realistic analysis of its business model. Planned impact is calculated bottom-up, based on the specific company business plan/sales forecasts, accounting for current resources, offerings, and capabilities.

#### Potential Impact

Assessing impact of a general solution, based on what the solution could achieve, assuming a standardized trajectory of success that isn't based on business plans or sales projections. Potential impact is calculated top-down, based on TAM, SAM, and relevant diffusion or S-curves.

Overview Impact Goals & Pre-Investment Portfolio Stewardship/ Impact & Case Study Process Overview Spotlight Exit Spotlight Lessons

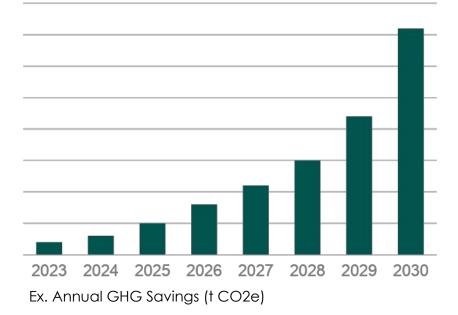
### **Impact Modelling**

#### Principles – Planned Impact of Companies

- Develop product level impact understanding using available company and research data
- Link impact growth to company growth through revenue or sales
- Build impact model to follow growth model to at least 2030

#### **Reporting**

 Adopt impact metrics and targets (see post-investment)





2150

Overview

Impact Goals & Pre-Investment Process Overview Spotlight

**Post Investment: Monitoring** 

Portfolio Stewardship/ Exit Spotlight Impact & Lessons Case Study

## 2150

Impact / Risk Monitoring What is collected and how? How are new risks or baseline scenarios incorporated?	<ul> <li>Collect the following data, to date and projected:</li> <li>GHG emissions</li> <li>Non-GHG adverse impacts</li> <li>Climate neutral target &amp; trajectory</li> <li>ESG practices</li> <li>Actions</li> <li>Adopt impact model &amp; targets</li> <li>Scope 1 – 3 inventory (Normative)</li> <li>Support PAI monitoring</li> <li>Develop from GHG inventory</li> <li>Adopt ESG policy including supplier code of conduct; build in further best practice in advance of regulations</li> </ul>
<b>Evolving Processes</b> How has your methodology changed overtime? How might it still change?	<ul> <li>Develop stepped approach for net-zero/ ESG planning based on companies' stage</li> <li>Further develop tool kit for companies to draw from including templates/ software</li> </ul>

Portfolio Stewardship/ Exit Spotlight Impact & Lessons

Post Investment: Reporting

## 2150

Case Study

Internal	<ul> <li>Regular board reporting and minimum annual assessment</li> <li>Board &amp; executive engagement</li> <li>Seek standardization on impact reporting across funds</li> </ul>
LP	<ul> <li>Respond as needed</li> <li>Regular check-ins particularly to discuss new companies</li> </ul>
Public	<ul> <li>Annual impact reporting &amp; SFDR disclosure</li> <li>Disclosing third-party verified research proving companies' impact claims</li> </ul>

Portfolio Stewardship/ Exit Spotlight Impact & Case Study Lessons

2150

### Post Investment: Engaging

Enhance companies' sustainability performance and insights including impact KPIs and preparation for relevant regulations.

How do you help portfolio companies reach, sustain, or exceed impact expectations?	- $        -$
---	---------------



## **Annual Impact Reporting**

#### **Positive Impacts**

Realised benefits resulting from portfolio companies' operations, and projections of future impact potential.

#### **Operational Impacts**

Adverse impacts of portfolio companies' operations, with a focus on their 'footprint' of GHG emissions

#### **Policies and Governance**

Portfolio companies' adoption and implementation of best practices on environmental, social and governance matters.

#### **Employment & Diversity**

Assessing portfolio companies' representation within their operations and economic opportunities generated

#### PROJECT FRAME

2150



#### 2150 Impact Reports

Portfolio Stewardship/ Exit Spotlight Impact & Lessons Case Study

### Case Study - CarbonCure

## 2150



Halifax, Canada Mar 2021 investment

Injection and permanent storage of CO2 into concrete mixing

+110k tCO<sub>2</sub>e reduced / yr

#### **Verra Certification**

CarbonCure developed a <u>Verra</u> <u>approved methodology</u> for tracking its impacts

#### 2150 Impact Model

Use <u>recognized research</u> on CarbonCure's unit impacts combined with Verra method to build an impact model

